VCJV Prime Minister (2)
Mrs 11/2 pers. RESTRICTED PRIME MINISTER POST OFFICE PRICES On Wednesday I saw Ron Dearing, Chairman of the Post Office about postal profits and postal tariffs. In the last financial year, the Post Office made a profit of £92m and he told me that in the present financial year, it is likely to exceed £120m and it will be announced in July. This is of course good news and it reflects great credit upon his management which has been directed to reducing costs and particularly the massive number of hours overtime. However I pointed out to him that there is considerable difficulty in justifying price increases to the public against a background of such large profits. Two months ago he proposed that the first class stamp should increase by lp from $15\frac{1}{2}p$ to $16\frac{1}{2}p$ from 1 April and currently POUNC is looking at this. I suggested that he should look at this again carefully. He told us today that he proposes only to proceed with an increase of $\frac{1}{2}p$ from 1 April which will raise the first class stamp to 16p while the second class remains at 12½p. This will be announced on Monday 14 February. I think this will be very welcome news and it should be presented as a contribution which the public sector can make to holding back costs borne by industry and the consumer, and to help our fight against inflation. The Union of Communications Workers is unlikely to welcome this as they will see it as reducing their scope for negotiation in the wage round which is about to start. I am copying this to members of E(NI) and Sir Robert Armstrong. KENNETH BAKER M77/M77AAZ 1 11. 2.83

HL 14 February 1983 Post Office prices The Prime Minister commented "very good news" on your Minister's minute of 11 February, recording the reduced price increases which the Post Office is planning to go ahead with. MICHAEL SCHOLAR Neil McMillan, Esq., Department of Industry.

'NEDENTIAL Treasury Chambers, Parliament Street, SWIP 3AG The Rt Hon Patrick Jenkin MP Secretary of State Department of Industry Ashdown House 123 Victoria Street 22 December 1982 London SWIE 6RB Der Seinting of State POSTAL PRICES I very much share the concern that you express in your letter of 9 December that the Post Office should be led to bargain more responsibly on pay than the 5% settlement assumed in their tariff proposals. Given that such a settlement is already allowed for in their calculations and that the likely overshoot of this years profit target may well work its way through into an easier financial position for next year than the Post Office are currently assuming, it may be necessary to take further steps closer to the time in order to ensure that the Post Office approaches its next wage negotiations against a background of taut financial discipline. I am sure that you and Kenneth Baker will continue to press for tight pay bargaining, but exhortation may not be enough. Should POUNC propose that the Post Office defers or modifies its tariff proposals, we should consider sympathetically such a move - which would have the desirable effect of importing some financial stringency. If they do not, then particularly if it becomes apparent that the Post Office position at the end of 1982-83 would allow for an even more generous pay settlement for 1983-84 than their present unacceptable 5%, we may have to consider what other steps we might need to take to underpin the message that you are already giving them that they should seek to settle at a level significantly below 5%. On that understanding, I am content that, as you propose, the Post Office's tariff proposals should now be referred to POUNC. I am copying this letter to the recipients of yours.

Yours Sinierly

Jor LEON BRITTAN
(Arrowed & He Chief Searting)

Post & Telecomms Future of Post office



010

CONFIDENTIAL

POST AND COM

CEDY

DEPARTMENT OF INDUSTRY
ASHDOWN HOUSE
123 VICTORIA STREET
LONDON SWIE 6RB

TELEPHONE DIRECT LINE 01-212 3301 SWITCHBOARD 01-212 7676

9 December 1982

Irine Minister

(2)

The Rt Hon Leon Brittan MP Chief Secretary HM Treasury Treasury Chambers Parliament Street LONDON SW1P 3AG

3.5 % increase in

postage etc.

MUS 9/12

Dear Lear,

JF 2 1 7 7 Secretary of State for Industry

POSTAL TARIFF INCREASES

The Post Office has sought our approval to put to the Post Office Users' National Council proposals for tariff increases averaging 3.5%. They would take effect from 5 April 1983. The increases would entail 1p on a first class letter, but no increase on the basic rate second class letter, although there would be small increases averaging some 2% on the higher weight steps. There would be increases on inland parcels and on overseas mails averaging about 6% and 5% respectively.

- The last increase, averaging about 9.3%, took place on 1 February 1982, and the current proposals are therefore well within the likely increase in the RPI between 1 February 1982 and 5 April 1983. The additional income arising from the increases would enable the Post Office to make a return of $2\frac{1}{2}\%$ on turnover in 1983/84 and to meet its external financing limit of -£43m.
- In order to meet its financial objectives with the package, the Post Office will require a productivity improvement of 2% in 1983/84, on top of increases of 3.3% in 1981/82 and 3.5% in 1982/83, together with a volume increase of 1% over and above the 2% forecast for 1982/83.
- 4 The Corporation is on target for its real unit cost objective in the mails area, although it may have some difficulty overall in meeting the target in the light of a shortfall in the counters area.

CONFIDENTIAL



- On pay the Post Office has assumed an increase of 5% in the next round. Kenneth Baker has told Mr Dearing that we regard this assumption as excessive and that somewhere in the region of $3\frac{1}{2}\%$ would be more appropriate, and I shall be pressing this point during the run up to the postal pay negotiations.
- I believe that the proposed tariff increases are reasonable and that the Post Office's achievement in confining them to 3.5% over a fourteen month period is commendable. Although the pay assumptions on which the proposals are based are higher than we would wish, the assumptions on increases in volume and productivity may be difficult to achieve without a great deal of effort on the Post Office's part. The proposed tariff increases do however represent a modest increase and I am minded to tell the Chairman that he is free to put the proposals to the Post Office Users' National Council.
- 7 Mr Dearing would like to put the proposals to the Users' Council by 1 January 1983 in order to give customers at least three months' notice. I should therefore be grateful for any comments as soon as possible.
- 8 Copies go to the Prime Minister, to members of E Committee, and to Sir Robert Armstrong.

See 230 S